

2012 FEB -9 PM 4: 12

OFFICE OF THE CLERK
U.S. HOUSE OF REPRESENTATIVES

U.S. House of Representatives
112th Congress

MEMBER / OFFICER
POST-TRAVEL DISCLOSURE FORM

This form is for disclosing the receipt of travel expenses from a private source for meetings, speaking engagements, fact-finding trips or similar events in connection with official duties. You need not disclose government-funded or political travel on this form, or travel that is unrelated to official duties. This form does not eliminate the need to report all privately-funded travel on the Member or officer's annual Financial Disclosure Statement. In accordance with clause 5 of House Rule 25, complete this form and file it with the Clerk of the House of Representatives, B-106 Cannon House Office Building, within 15 days after travel is completed. The Clerk is to make these forms available to the public as soon as possible after they are received. Obtain the dollar amounts from the sponsor; if exact dollar amounts are unavailable, provide a good faith estimate.

Name of Member or Officer (print or type): Erik Paulsen

Name of Accompanying Family Member (if any): _____

Relationship to Member/Officer: Spouse Child Other (specify): _____

Date of Departure and Date of Return: January 25-27, 2012

Dates at personal expense: _____

Itinerary (cities of departure – destination – return): _____

DC- Philadelphia, PA- Minneapolis, MN

Sponsor(s) (who paid for the trip): The Heritage Foundation

Describe meetings and events attended (attach additional pages if necessary): Education
and Policy meetings

Attached to this form are EACH of the following (signify "yes" for each item by checking the corresponding box):

1. the Private Sponsor Travel Certification Form completed by trip sponsor, including all attachments;
2. the Privately-Sponsored Travel Approval Form completed by the Member or officer; **and**
3. the Committee on Ethics letter approving my participation on this trip.

I represent that I participated in each of the activities reflected in the sponsor's agenda (signify "yes" by checking box):

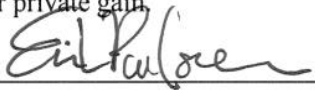
If not, explain: _____

TRIP EXPENSES:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses
For Member or Officer:	\$86	\$378	\$297
For accompanying family member:			

	Other Expenses (dollar amount)	Specific Nature of Expenses (e.g., taxi, parking, registration fee, etc.)
For Member or Officer:	\$46	Conference materials
For accompanying family member:		

I certify that the information contained in this form is true, complete, and correct to the best of my knowledge. I have determined that all of the expenses listed above were necessary and that the travel was in connection with my duties as a Member or Officer of the U.S. House of Representatives and would not create the appearance that I am using public office for private gain.

SIGNATURE OF MEMBER OR OFFICER: 
DATE: February, 7, 2012

Version date 1/2011 by Committee on Ethics

U.S. House of Representatives
Committee on Ethics

PRIVATELY SPONSORED TRAVEL: TRAVELER FORM
For Members, Officers, and Employees

This form should be completed by House Members, officers, or employees seeking Committee approval of privately-sponsored travel or reimbursement for travel under House Rule 25, clause 5. The completed form should be submitted directly to the Committee by each invited House Member, officer, or employee, together with the completed and signed Private Sponsor Travel Certification Form and any attachments. A copy of this form, minus this initial page, will be made available for public inspection. *Please type form. Form (and any attachments) may be faxed to the Committee at (202) 225-7392.*

YOUR COMPLETED REQUEST MUST BE SUBMITTED TO THE COMMITTEE NO LESS THAN 14 DAYS BEFORE YOUR PROPOSED DEPARTURE DATE. Absent exceptional circumstances, permission will not be granted for requests received less than 14 days before the trip commences.

Name of Traveler: Rep. Erik Paulsen (mn-03)

I certify that the information contained on both pages of this form is true, complete, and correct to the best of my knowledge.

Signature: Stacey Johnson

Name of Signatory (if other than traveler): Stacey Johnson

For staff, name of employing Member/Committee: Rep. Erik Paulsen

Office address: Cannon 127

Phone number: (202) 225-2871

Email address of contact person: Stacey.johnson@mail.house.gov

- Check this box if the sponsoring entity is a media outlet and the traveler is a Member traveling to make a media appearance sponsored by that entity and these forms are being submitted to the Committee less than 14 days before the trip departure date.

NOTE: You must complete the contact information fields above, as Committee staff may need to contact you if additional information is required.

If there are any questions regarding this form please contact the Committee:

Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515
(202) 225-7103 (phone)
(202) 225-7392 (fax)

U.S. House of Representatives
Committee on Ethics

PRIVATELY SPONSORED TRAVEL: TRAVELER FORM

1. Name of Traveler: Erik Paulsen
2. Sponsor(s) (who will be paying for the trip): The Heritage Foundation
3. Travel destination(s): Philadelphia, PA
4. a. Date of Departure and Date of Return: Jan 25 - Jan 27, 2012
b. Will you be extending the trip at your personal expense? Yes No
If yes, dates at personal expense: _____
5. a. Will you be accompanied by a family member at the sponsor's expense? Yes No
b. If yes, name of accompanying family member: _____
c. Relationship to traveler: Spouse Child Other (specify): _____
6. a. Did the trip sponsor answer "yes" to Question 9(c) on the Trip Sponsor form (i.e., the travel is being sponsored by an entity that employs a lobbyist)? Yes No
b. If yes, check one of the following: N/A - Sponsor checked 9(a) or 9(b)
(1) Approval for one-night's lodging and meals is being requested: or
(2) Approval for two-nights' lodging and meals is being requested:
If "(2)" is checked, explain why the second night is warranted: _____
7. Private Sponsor Travel Certification Form is attached, including agenda, invitee list, and any other attachments (indicate that form is attached by checking box):
8. Explain why participation in the trip is connected to your individual official or representational duties:
Educational conference with purpose of
discussing policy issues.

9. FOR STAFF:

TO BE COMPLETED BY YOUR EMPLOYING MEMBER:

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Date: _____

Signature of Employing Member _____

NOTE: This page must be submitted with your post-travel disclosure form within 15 days of your return, so you should maintain a photocopy of the completed form for your records.

COPY

U.S. House of Representatives
Committee on Ethics

PRIVATE SPONSOR TRAVEL CERTIFICATION FORM
(provide directly to each House invitee)

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers or employees under House Rule XXV, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer or employee, who will then forward it to the Committee. The trip sponsor should NOT submit the form directly to the Committee.

Private sponsors are urged to submit this form to each House invitee at least 30 days before travel is scheduled to begin. The failure to provide the Committee with adequate time to review the form and attachments may result in the invitee not receiving approval for the trip. The submission of an incomplete form will delay the review process. Before completing this form, sponsors are urged to carefully review the Committee's private travel guidelines and advisory memoranda detailing the rules and restrictions for private travel, as well as the instructions for completing this form. Sponsors should call the Committee with any questions prior to submitting the form. Please type form.

1. Sponsor(s) (who will be paying for the trip): The Heritage Foundation
2. I represent that the trip will not be financed (in whole or in part) by a federally-registered lobbyist or a registered foreign agent (signify "yes" by checking box):
3. I represent that the trip sponsor(s) has not accepted from any other source funds earmarked directly or indirectly to finance any aspect of the trip (signify "yes" by checking box):
4. Is travel being offered to an accompanying family member of the House invitee(s)? Yes No
5. Provide names and titles of ALL House invitees; for each invitee, provide explanation of why the individual was invited (include additional pages if necessary): See attached list
6. Dates of travel: Wednesday, January 25th- Friday, January 27th
7. Cities of departure - destination - return: Washington D.C.-Philadelphia, PA- Minnesota (MSP)
8. Attached is a detailed agenda of the activities taking place during the travel (i.e., an hourly description of planned activities) (signify "yes" by checking box):
9. I represent that (check one of the following):
 - a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965: or
 - b. The sponsor of the trip does not retain or employ a federally registered lobbyist or registered foreign agent: or
 - c. The trip is for attendance at a one-day event and lobbyist involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.
10. If travel is for participation in a one-day event (i.e., if you checked Question 9(c)), check one of the following:
 - a. One-night's lodging and meals are being offered: or
 - b. Two-nights' lodging and meals are being offered:
If "b" is checked, explain why the second night is warranted: N/A

11. If the trip is not sponsored by an institution of higher education, I represent that a federally-registered lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip (*signify "yes" by checking box*):
12. Private sponsors must have a direct and immediate relationship to the purpose of the trip or location being visited. Describe the role of each sponsor in organizing and conducting the trip: _____
 The Heritage Foundation is organizing all aspects of this conference.

13. Describe each sponsor's organizational interest in the purpose of the trip: _____
 This is an educational conference with the purpose of discussing policy issues.

14. Describe the type and class of the transportation being provided. Indicate whether coach, business-class or first-class transportation will be provided. In addition, for travel via aircraft, please indicate if travel is being offered on a commercial flight, chartered flight or on an aircraft operated or paid for by a carrier not licensed by the Federal Aviation Administration to operate for compensation or hire (*i.e.*, a private aircraft). If first-class fare is being provided, or if travel is via chartered or private aircraft, please provide an explanation describing why such travel is warranted: _____
 Members will be traveling by bus, and some members taxi to airport.

15. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (*signify "yes" by checking box*):
16. I represent that either (*check one of the following*):
- a. The trip involves an event that is arranged or organized *without regard* to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees: *or*
 - b. The trip involves events that are arranged or organized *specifically with regard* to congressional participation:
 If "b" is checked, detail the cost per day of meals (approximate cost may be provided): _____
 \$182.54
17. Reason for selecting the location of the event or trip: The location of Philadelphia, PA, which is home to Independence Hall and the Liberty Bell, is significant to the theme of our retreat, which is "Independence."
18. Name of hotel or other lodging facility: The Four Seasons, Philadelphia, PA
19. Cost per night of hotel or other lodging facility (approximate cost may be provided): _____
 \$217.73
20. Reason(s) for selecting hotel or other lodging facility: Close Proximity to Independence Hall.
- _____
- _____

21. TOTAL EXPENSES FOR EACH PARTICIPANT:

<input type="checkbox"/> actual amounts <input checked="" type="checkbox"/> good faith estimates	Total <i>Transportation</i> Expenses per Participant	Total <i>Lodging</i> Expenses per Participant	Total <i>Meal</i> Expenses per Participant
For each Member, Officer, or employee	\$533.33	\$435.46 total	\$547.62 total
For each accompanying family member	\$600.00	\$0 (no additional cost)	\$547.62 total

	<i>Other</i> Expenses (dollar amount)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or employee	\$125.00	Conference materials, printing and shipping
For each accompanying family member	\$0 (no additional cost)	N/A

22. I represent that reimbursement for miscellaneous travel expenses for the trip, such as travel to and from airports, security costs, interpreter fees, visa application fees, and similar expenses, will be for actual costs incurred and are necessary for the purpose of the trip (*signify "yes" by checking box*):

23. I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature: Michael G. Franc 12/20/11

Name and title: Michael G. Franc, Vice President, Government Studies

Organization: The Heritage Foundation

Address: 214 Massachusetts Ave. NE, Washington D.C. 20002

Telephone number: 202-608-6064

Fax number: 202-675-1778

Email Address: mike.franc@heritage.org

The Committee staff may contact the above individual above if additional information is required.

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics
U.S. House of Representatives
1015 Longworth House Office Building
Washington, DC 20515
(202) 225-7103 (phone)
(202) 225-7392 (fax)

Version date 3/2011 by Committee on Ethics

Jo Bonner, Alabama
Chairman
Linda T. Sánchez, California
Ranking Member

Michael T. McCaul, Texas
K. Michael Conaway, Texas
Charles W. Dent, Pennsylvania
Gregg Harper, Mississippi

John A. Yarmuth, Kentucky
Donna F. Edwards, Maryland
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Joe Courtney, Connecticut



ONE HUNDRED TWELFTH CONGRESS

U.S. House of Representatives

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Counsel to the Ranking Member

1015 Longworth House Office Building
Washington, D.C. 20515-6328
Telephone: (202) 225-7103
Facsimile: (202) 225-7392

January 19, 2012

The Honorable Erik Paulsen
U.S. House of Representatives
127 Cannon House Office Building
Washington, DC 20515

Dear Colleague:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Philadelphia, Pennsylvania, scheduled for January 25 to 27, 2012, sponsored by the Heritage Foundation.

You must complete a Member Travel Disclosure Form and file it with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are required to attach a copy of this letter and both the Private Sponsor Travel Certification Form (including attachments) and Member travel approval form you previously submitted to the Committee. You must also report all travel expenses totaling more than \$350 from a single source on Schedule VII of your annual Financial Disclosure Statement.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Jo Bonner
Chairman

Sincerely,

Linda T. Sánchez
Ranking Member

JB/LTS:kd

Johnson, Stacey

From: Brown, Janine [Janine.Brown@heritage.org]
Sent: Tuesday, February 07, 2012 9:01 AM
To: Johnson, Stacey



214 Massachusetts Avenue, NE
Washington, DC 20002-4999
(202) 546-4400
heritage.org

MEMO

TO: Rep. Erik Paulsen
FROM: Ann Bula, Director of Special Events
DATE: Tuesday, February 7, 2012
SUBJECT: Conservative Members Retreat, January 25–27, 2012

In order to assist you in complying with the House rules that requires the filing of a travel disclosure form following official travel, below is a list of itemized expenses for the Conservative Members Retreat hosted by The Heritage Foundation. The retreat was held January 25-27, 2012, in Philadelphia, Pennsylvania. The purpose of the retreat was educational.

I have included the breakdown of costs of meals and bus transportation to and from Philadelphia, as well as busing costs while in Philadelphia. These costs are provided so that you may calculate the appropriate total amount based on individual participation.

If you have any questions, please contact me or my colleague Vinh Nguyen at (202) 608-6021 or vinh.nguyen@heritage.org.

<u>Lodging</u>		<u>Meals (per person)</u>	
Room Cost:	\$189/night	Total:	\$ 420
		Boxed Lunch 1/25:	\$ 36
		Reception 1/25:	\$ 39
<u>Miscellaneous</u>		Dinner 1/25:	\$ 55
Total Conference Materials:	\$46/person	Breakfast 1/26:	\$ 22
		Lunch 1/26:	\$ 40
		Breaks 1/26:	\$ 18
<u>Transportation</u>		Reception and Dinner 1/26:	\$ 87
Total Bus Transportation:	\$137/person	Breakfast 1/27:	\$ 35
1/25 Bus from DC to PHL:	\$50	Breaks 1/27:	\$ 19
1/25 Bus to Tours/Dinner:	\$36	Lunch 1/27:	\$ 62
1/27 Bus from PHL to DC:	\$50	Snacks & drinks on bus 1/27:	\$ 7

* Please contact Valerie Marvel, World Travel agent, at 1-888-602-6655 x5430 for cost of air and ground transportation. Please do not forget to include transportation costs for spouses who traveled to Philadelphia separately.

About The Heritage Foundation:

Founded in 1973, The Heritage Foundation is a research and educational institute - a think tank - whose mission is to formulate and promote conservative public policies based on the principles of free enterprise, limited government, individual freedom, traditional American values, and a strong national defense.

The Heritage Foundation is a 501(c)(3) non-profit organization.

Janine Brown

Assistant Director of Special Events

The Heritage Foundation

214 Massachusetts Avenue, NE

Washington, DC 20002

202-608-1508

heritage.org

Economic Freedom: Where Do We Stand?



How have events like the European debt crisis, the "Arab Spring," and the United States' continued recession affected economic freedom around the world?

Find out in the [2012 Index of Economic Freedom](#).



“THE SPIRIT OF INDEPENDENCE”

2012 CONSERVATIVE MEMBERS RETREAT

WEDNESDAY, JANUARY 25 – FRIDAY, JANUARY 27, 2012

FOUR SEASONS HOTEL PHILADELPHIA AND
TOP OF THE TOWER CONFERENCE CENTER
PHILADELPHIA, PENNSYLVANIA

— AGENDA —

WEDNESDAY, JANUARY 25, 2012

8:30 – 9:30 a.m.	<i>Guests drop off their luggage at the luggage check</i>	Longworth House Office Building Horseshoe Circle
11:00 a.m.	<i>Guests begin to board buses (Boxed lunches will be provided)</i>	Longworth House Office Building Horseshoe Circle
12:00 p.m.	<i>Buses depart for the Four Seasons Hotel Philadelphia</i>	Longworth House Office Building Horseshoe Circle
3:00 p.m.	<i>Arrive at Four Seasons Hotel Philadelphia</i>	Four Seasons Hotel Philadelphia Bus Entrance
4:00 p.m.	<i>Buses depart for the Liberty Bell and Independence Hall</i>	Four Seasons Hotel Philadelphia Bus Entrance
4:45 – 6:00 p.m.	PRIVATE TOUR OF THE LIBERTY BELL AND INDEPENDENCE HALL	
6:00 p.m.	<i>Buses depart for The Union League of Philadelphia</i>	The Liberty Bell 6th Street
6:30 – 7:15 p.m.	RECEPTION	The Union League Lincoln Hall
7:15 – 9:15 p.m.	DINNER — THE INSPIRATION OF AMERICA’S FOUNDING	The Union League Lincoln Hall

Introduction: Edwin J. Feulner, Ph.D.
President, The Heritage Foundation

Keynote Address: J. Rufus Fears, Ph.D.
David Ross Boyd Professor of Classics, University of Oklahoma

9:30 p.m.

Buses depart for the Four Seasons Hotel Philadelphia

The Union League
South Broad Street Entrance

THURSDAY, JANUARY 26, 2012

8:00 – 9:00 a.m.

BREAKFAST — THE THREATS WE FACE

Top of the Tower, 50th Floor
The Stonorov Room

Introduction: David Addington
*Vice President, Domestic and Economic Policy,
The Heritage Foundation*

Address: The Honorable John Bolton
25th United States Ambassador to the United Nations

9:00 – 9:15 a.m.

BREAK

9:15 – 11:00 a.m.

SESSION I — WAR OF THE CENTURY

Top of the Tower, 50th Floor
The Furness Forum

9:15 a.m.

PART A — THE BATTLE ENGAGED

Introduction: Mike Franc
Vice President, Government Studies, The Heritage Foundation

Matt Spalding, Ph.D.
*Vice President, American Studies, and Director,
B. Kenneth Simon Center for Principles and Politics,
The Heritage Foundation*

10:00 a.m.

PART B — CRONYISM AND THE ADMINISTRATIVE STATE

Moderator: Mike Needham
Chief Executive Officer, Heritage Action for America

Robert E. Moffit, Ph.D.
Senior Fellow, Center for Policy Innovation, The Heritage Foundation

Mark Tapscott
Editorial Page Editor, The Washington Examiner

11:00 – 11:15 a.m.

BREAK

11:15 a.m. – 12:00 p.m.

SESSION II — CREATING OPPORTUNITY AND PROSPERITY IN THE FREE MARKETS

Moderator: Phil Truluck
Executive Vice President, The Heritage Foundation

Steve Moore
Columnist, The Wall Street Journal

12:00 – 12:15 p.m.

BREAK

12:15 – 2:00 p.m.	LUNCHEON — WHAT AMERICANS THINK OF THE FEDERAL LEVIATHAN	Top of the Tower, 50th Floor The Stonorov Room
	Introduction: Mike Franc <i>Vice President, Government Studies, The Heritage Foundation</i>	
	Address: Scott Rasmussen <i>Founder and President, Rasmussen Reports, and Author, The People's Money</i>	
2:00 – 2:15 p.m.	BREAK	
2:15 – 3:15 p.m.	SESSION III — THE FOUNDERS' VIEW OF CIVIL SOCIETY	Top of the Tower, 50th Floor The Furness Forum
	Introduction: The Honorable Jim Jordan (OH-4) <i>United States Representative</i>	
	David Barton <i>Founder and President, WallBuilders</i>	
3:15 – 4:15 p.m.	SESSION IV — CIVIL SOCIETY AND POVERTY'S RISE	
	Moderator: Jennifer Marshall <i>Director, Domestic Policy Studies, The DeVos Center for Religion and Civil Society, The Heritage Foundation</i>	
	The Honorable Rick Baker <i>Vice President for Public Policy, University of South Florida (Former Mayor of St. Petersburg)</i>	
	The Honorable Steve Southerland, II (FL-2) <i>United States Representative</i>	
	Bob Woodson <i>President, Center for Neighborhood Enterprise</i>	
4:15 – 4:30 p.m.	BREAK	
4:30 – 5:30 p.m.	SESSION V — MOVING FORWARD MAJOR POLICY IDEAS	
	Moderator: The Honorable Tom Price, M.D. (GA-6) <i>United States Representative</i>	
	Stuart M. Butler, Ph.D. <i>Distinguished Fellow and Director, Center for Policy Innovation, The Heritage Foundation</i>	
	John Taylor, Ph.D. <i>Professor of Economics, Stanford University, and Author, First Principles: Five Keys to Restoring America's Prosperity</i>	
5:30 – 6:30 p.m.	BREAK	

6:30 – 7:15 p.m.	RECEPTION	Top of the Tower, 50th Floor The Stonorov Room
7:15 – 9:15 p.m.	DINNER — IS AMERICA’S DECLINE INEVITABLE?	Top of the Tower, 50th Floor The Furness Room
	Introduction: Edwin J. Feulner, Ph.D. <i>President, The Heritage Foundation</i>	
	Remarks: John Fund <i>Senior Editor, The American Spectator, and former Columnist, The Wall Street Journal</i>	
	Keynote Address: Steve Forbes <i>Chairman and Editor-in-Chief, Forbes Media, and Trustee, The Heritage Foundation</i>	

FRIDAY, JANUARY 27, 2012

6:30 – 10:30 a.m.	<i>Guests drop off their luggage at the luggage check</i>	Four Seasons Hotel Philadelphia Adams Room, Lobby Level
7:45 – 8:30 a.m.	BREAKFAST	Four Seasons Hotel Philadelphia Ballroom North, Lobby Level
	Introduction: Rob Bluey <i>Director, Center for Media and Public Policy, The Heritage Foundation</i>	
	Address: Jonah Goldberg <i>American Enterprise Institute / National Review</i>	
8:30 – 8:45 a.m.	BREAK	
8:45 – 9:45 a.m.	SESSION VI — ISSUES FACING CONSERVATIVES IN 2012	Four Seasons Hotel Philadelphia Ballroom South, Lobby Level
	Moderator: Edwin J. Feulner, Ph.D. <i>President, The Heritage Foundation</i>	
	Member Facilitator: The Honorable Jim Jordan (OH–4) <i>United States Representative</i>	
	The Honorable Trent Franks (AZ–2) <i>United States Representative</i>	
	The Honorable Scott Garrett (NJ–5) <i>United States Representative</i>	
	The Honorable Joe Pitts (PA–16) <i>United States Representative</i>	
9:45 – 10:00 a.m.	BREAK	

10:00 – 11:00 a.m. **SESSION VII — A POLICY VIEW FROM OUTSIDE THE BELTWAY**

Moderator: Tim Chapman
Chief Operating Officer, Heritage Action for America

The Honorable Ernest Istook
*Distinguished Fellow, Government Studies,
The Heritage Foundation*

Chris Littleton
Founder, Ohio 2.0

Billie J. Tucker
Chief Executive Officer, BIG Voices Media

11:00 a.m. – 12:00 p.m. **SESSION VIII — DEFENSE: THE BACKBONE OF AMERICA**

Moderator: The Honorable Tom Rooney (FL-16)
United States Representative

Eliot Cohen, Ph.D.
*Director of the Strategic Studies Program,
Johns Hopkins University, School of Advanced International Studies*

Kim R. Holmes, Ph.D.
*Vice President, Foreign and Defense Policy Studies, and Director,
The Kathryn and Shelby Cullom Davis Institute for International Studies,
The Heritage Foundation*

12:00 – 12:15 p.m. BREAK

12:15 – 1:45 p.m. **LUNCHEON — HAVE WE WON THE WAR
AGAINST TERRORISM?** Four Seasons Hotel Philadelphia
Ballroom North, Lobby Level

Introduction: The Honorable Mike Rogers (AL-3)
United States Representative

Keynote Address: The Honorable Michael Chertoff
*United States Secretary of Homeland Security
for President George W. Bush (2004–2009)*

1:45 p.m. **RETREAT CONCLUDES**

2:15 p.m. *Buses depart for Washington, DC* Four Seasons Hotel Philadelphia
Bus Entrance

5:00 p.m. *Buses arrive in Washington, DC* Longworth House Office Building
Horseshoe Circle