

U.S. House of Representatives  
Committee on Ethics

LEGISLATIVE RESOURCE CENTER

EMPLOYEE POST-TRAVEL DISCLOSURE FORM

2015 APR 24 PM 2: 56

This form is for disclosing the receipt of travel expenses from private sources for travel taken in connection with official duties. This form does not eliminate the need to report privately-funded travel on the annual Financial Disclosure Statements of those employees required to file them. In accordance with House Rule 25, clause 5, you must complete this form and file it with the Clerk of the House, 135 Cannon House Office Building, within 15 days after travel is completed. Please do not file this form with the Committee on Ethics.

OFFICE CLERK  
U.S. HOUSE OF REPRESENTATIVES

NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.

1. Name of Traveler: Ryan Huff
2. a. Name of accompanying relative: \_\_\_\_\_ *or* None   
 b. Relationship to Traveler:  Spouse  Child  Other (specify): \_\_\_\_\_
3. a. Dates of departure and return: Departure: April 8 Return: April 10  
 b. Dates at personal expense (if any): \_\_\_\_\_ *or* None
4. Departure city: Washington D.C. Destination: Cambridge, MA Return city: Washington D.C.
5. Sponsor(s) (who paid for the trip): MIT Security Program via an on going grant from the Frankel Foundation
6. Describe meetings and events attended: The event was a policy seminar focused on the role of United States Foreign Policy
7. Attached to this form are EACH of the following (*signify that each item is attached by checking the corresponding box*):
  - a.  a completed Sponsor Post-Travel Disclosure Form;
  - b.  the Primary Trip Sponsor Form completed by the trip sponsor prior to the trip, including all attachments and Grantmaking or Non-Grantmaking Sponsor Forms;
  - c.  page 2 of the completed Traveler Form submitted by the employee; *and*
  - d.  the letter from the Committee on Ethics approving my participation on this trip.
8. a. I represent that I participated in each of the activities reflected in the attached sponsor's agenda. (*Signify that statement is true by checking box*):   
 b. If not, explain: \_\_\_\_\_

I certify that the information contained on this form is true, complete, and correct to the best of my knowledge.

SIGNATURE OF TRAVELER:  DATE: 4/24/2015

I authorized this travel in advance. I have determined that all of the expenses listed on the attached Sponsor Post-Travel Disclosure form were necessary and that the travel was in connection with the employee's official duties and would not create the appearance that the employee is using public office for private gain.

NAME OF SUPERVISING MEMBER: Rep. Eric Paulsen DATE: 4/24/2015

SIGNATURE OF SUPERVISING MEMBER: 

**U.S. House of Representatives  
Committee on Ethics**

**SPONSOR POST-TRAVEL DISCLOSURE FORM**


This form must be completed by an officer of any organization that served as the primary trip sponsor in providing travel expenses or reimbursement for travel expenses to House Members, officers, or employees under House Rule 25, clause 5. *A completed copy of the form must be provided to each House Member, officer, or employee who participated on the trip within 10 days of their return.* You must answer all questions, and check all boxes, on this form for your submission to comply with House rules and the Committee's travel regulations. Failure to comply with this requirement may result in the denial of future requests to sponsor trips and/or subject the current traveler to disciplinary action or a requirement to repay the trip expenses.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. § 1001.**

1. Sponsor(s) (who paid for the trip): MIT's Security Studies Program via an ongoing program grant from the Frankel Foundation
2. Travel Destination(s): Cambridge, MA (and Lexington, MA for the visit to Lincoln Laboratory)
3. Date of Departure: 4/8/15 Date of Return: 4/10/15
4. Name(s) of Traveler(s): Ryan Huff  
(NOTE: You may list more than one traveler on a form only if all information is identical for each person listed.)
5. **Actual amount** of expenses paid on behalf of, or reimbursed to, each individual named in response to Question 4:

	Total Transportation Expenses	Total Lodging Expenses	Total Meal Expenses	Other Expenses (dollar amount per item and description)
Traveler	391.56	622.74	242.48	\$10.00 seminar bag, if taken.
Accompanying Relative	n/a			

6. All expenses connected to the trip were for actual costs incurred and not a *per diem* or lump sum payment. (Signify statement is true by checking box):
- I certify that the information contained in this form is true, complete, and correct to the best of my knowledge.

Signature:   
 Name: Helen Haislmaier Title: Program Coordinator  
 Organization: MIT Washington Office

I am an officer of the above-named organization (signify statement is true by checking box):   
 Address: 820 1st Street, NE Suite 610, Washington, DC 20002

Telephone number: 202 789 1828  
 Email Address: Helenh@mit.edu

*Committee staff may contact the above-named individual if additional information is required.*  
 If you have questions regarding your completion of this form, please contact the Committee on Ethics at (202) 225-7103.

U.S. House of Representatives  
Committee on Ethics

TRAVELER FORM


1. Name of Traveler: Ryan Huff
2. Sponsor(s) (who will be paying for the trip): Massachusetts Institute of Technology
3. Travel destination(s): Massachusetts Institute of Technology
4. a. Date of departure 4/8 Date of return: 4/10  
b. Will you be extending the trip at your personal expense?  Yes  No  
If yes, dates at personal expense: \_\_\_\_\_
5. a. Will you be accompanied by a relative at the sponsor's expense?  Yes  No  
b. If yes:  
(1) Name of accompanying relative: \_\_\_\_\_  
(2) Relationship to traveler:  Spouse  Child  Other (specify): \_\_\_\_\_  
(3) Accompanying relative is at least 18 years of age:  Yes  No
6. a. Did the trip sponsor answer "yes" to Question 9(d) on the Primary Trip Sponsor Form (*i.e.*, travel is sponsored by an entity that employs a registered federal lobbyist or foreign agent and you are requesting lodging for two nights)?  Yes  No  
b. If yes, explain why the second night of lodging is warranted:  
\_\_\_\_\_  
\_\_\_\_\_
7. Primary Trip Sponsor Form is attached, including agenda, invitee list, and any other attachments and contributing sponsor forms:  Yes  No  
NOTE: The agenda should show the traveler's individual schedule, including departure and arrival times and identify the specific events in which the traveler will be participating.
8. Explain why participation in the trip is connected to the traveler's individual official or representational duties. Staff should include their job title and how the activities on the itinerary relate to their duties.  
Legislative Assistant. This is a policy seminar focused on what the U.S. role should be in the global arena, which is an area in which Congress plays a significant role.
9. Is the traveler aware of any registered federal lobbyists or foreign agents involved in planning, organizing, requesting, and/or arranging the trip?  Yes  No

10. **FOR STAFF TRAVELERS:  
TO BE COMPLETED BY YOUR EMPLOYING MEMBER:**

ADVANCED AUTHORIZATION OF EMPLOYEE TRAVEL

I hereby authorize the individual named above, an employee of the U.S. House of Representatives who works under my direct supervision, to accept expenses for the trip described in this request. I have determined that the above-described travel is in connection with my employee's official duties and that acceptance of these expenses will not create the appearance that the employee is using public office for private gain.

Date: 2/27/15

  
\_\_\_\_\_  
Signature of Employing Member

U.S. House of Representatives  
Committee on Ethics

PRIMARY TRIP SPONSOR FORM

This form should be completed by private entities offering to provide travel or reimbursement for travel to House Members, officers, or employees under House Rule 25, clause 5. A completed copy of the form (and any attachments) should be provided to each invited House Member, officer, or employee, who will then forward it to the Committee together with a Traveler Form at least 30 days before the start of the trip. The trip sponsor should NOT submit the form directly to the Committee. The Committee Web site ([ethics.house.gov](http://ethics.house.gov)) provides detailed instructions for filling out the form.

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. §1001. Failure to comply with the Committee's Travel Regulations may also lead to the denial of permission to sponsor future trips.**

1. Sponsor (who will be paying for the trip): **Massachusetts Institute of Technology, using part of an ongoing grant from The Frankel Foundation to the MIT Security Studies Program (SSP). MIT has established the Frankel (MIT) Global Policy Program Fund for use by the Security Studies Program.**

2. I represent that the trip will not be financed (in whole or in part) by a federally-registered lobbyist or a registered foreign agent (*signify that the statement is true by checking box*):

3. *Check only one*: I represent that:

- a. the primary trip sponsor has not accepted from any other source funds intended directly or indirectly to finance any aspect of the trip  *or*
- b. the trip is arranged without regard to congressional participation and the primary trip sponsor has accepted funds only from entities that will receive a tangible benefit in exchange for those funds  *or*
- c. the primary trip sponsor has accepted funds from other source(s) intended directly or indirectly to finance all or part of this trip and has enclosed disclosure forms from each of those entities.

If "c" is checked, list the names of the additional sponsors: See above in # 1. The Frankel Foundation.

4. Provide names and titles of ALL House Members and employees you are inviting. For each House invitee, provide an explanation of why the individual was invited (include additional pages if necessary): **List of invitees attached. Invitees chosen because of their expertise/knowledge/relevance of their job to the topic of the seminar.**

5. Is travel being offered to an accompanying relative of the House invitee (s)?  Yes  No

6. Date of departure: **April 8, 2015**

Date of return: **April 10, 2015**

- 7. a. City of departure: **Washington, DC**
- b. Destination (s): **Boston / MIT campus in Cambridge, MA**
- c. City of return: **Washington, DC**

8. I represent that (*check one of the following*):

- a. The sponsor of the trip is an institution of higher education within the meaning of section 101 of the Higher Education Act of 1965:  *or*
- b. The sponsor of the trip does not retain or employ a registered federal lobbyist or foreign agent:  *or*
- c. The sponsor employs or retains a registered federal lobbyist or foreign agent, but the trip is for attendance at a one-day event *and* lobbyist/foreign agent involvement in planning, organizing, requesting, or arranging the trip was *de minimis* under the Committee's travel regulations.

9. Check one of the following:

- a. I checked 8 (a) or (b) above
- b. I checked 8 (c) above but am nnot offering any lodging
- c. I checked 8 (c) above and am offering lodging and meals for two one night:
- d. I checked 8 © above and am offering lodging and meals for two nights:

If "d" is checked, explain why the second night of lodging is warranted: \_\_\_\_\_

10. Attached is a detailed agenda of the activities the House invitees will be participating in during the travel (i.e., an hourly description of planned activities for trip invitees) (indicate agenda is attached by checking box):

11. Check one:

- a. I represent that a registered federal lobbyist or foreign agent will not accompany House Members or employees on any segment of the trip (signify that the statement is true by checking box):
- b. N/A – trip sponsor is a U.S. institution of higher education.

12. For each sponsor required to submit a sponsor form, describe the sponsor's interest in the subject matter of the trip and its role in organizing and/or conducting the trip:

*MIT has organized, hosted, and provided its faculty as presenters for this science and technology seminar for the past 17 years.*

*MIT receives regular gifts from The Frankel Foundation, and has established the Frankel (MIT) Global Policy Program Fund to support the MIT Security Studies Program (SSP). The purpose of the Program Fund is to increase the knowledge and understanding of U. S. government leaders through use of information developed by members of MIT's SSP. The Program Fund will be administered in the MIT Security Studies Program (SSP) and will be held until proposals are reviewed and recommended by an Advisory Board to include representatives from SSP and the Frankel Foundation, and then awarded. Approval to use these program funds for the 2015 Senior Congressional & Executive Branch Seminar were approved by the Frankel Foundation in the Fall of 2014. The Frankel Foundation plays no role in organizing and/or conducting the trip but 1-3 of its members attend the seminar as an observer.*

13. Answer parts a and b. Answer part c if necessary.

a. Mode of travel: Air  Rail  Bus  Car  Other  (Specify: \_\_\_\_\_)

b. Class of travel: Coach  Business  First  Charter  Other  (Specify: \_\_\_\_\_)

c. If travel will be first class or by chartered or private aircraft, explain why such travel is warranted:

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14. I represent that the expenditures related to local area travel during the trip will be unrelated to personal or recreational activities of the invitee(s). (signify that the statement is true by checking box):

15. I represent that either (check one of the following):

a. The trip involves an event that is arranged or organized without regard to congressional participation and that meals provided to congressional participants are similar to those provided to or purchased by other event attendees:  or

b. The trip involves events that are arranged specifically with regard to congressional participation:

If "b" is checked:

1) Detail the cost per day of meals (approximate cost may be provided):

*Approx. \$125.00 on Wednesday (to include lunch; teas/coffees & soft drinks during the sessions & a cash bar cocktail reception with heavy hors d'oeuvres); approx. \$165.00.00 on Thursday (to include lunch, tea/coffee, fruit & soft drinks during sessions & reception & dinner with speaker at night. No alcohol will be provided for House or Senate staff); approx.. \$60.00 on Friday (to include snacks, soft drinks, tea & coffee during sessions and boxed sandwich lunch).*

2) Provide reason for selecting the location of the event or trip:

*The seminar is being held on the MIT campus in Cambridge, Massachusetts and at MIT's Lincoln Laboratory in Lexington, MA to enable the extensive participation of MIT faculty and regionally-based experts, and use of MIT facilities in the program.*

16. Name, nightly cost, and reasons for selecting each hotel or other lodging facility:

*Hotel Name: The Kendall Hotel City: Cambridge, Ma Cost per night: \$311.37 incl. taxes  
Reason for selecting The Kendall Hotel is immediately adjacent to the MIT campus; it offers proximity, room availability and best overall price since it includes taxes, fees, breakfast and 'free' wifi.*

17. I represent that all expenses connected to the trip will be for actual costs and not a per diem or lump sum payment. (signify that the statement is true by checking box):

**18. TOTAL EXPENSES FOR EACH PARTICIPANT:**

<input type="checkbox"/> actual amounts	Total <i>Transportation</i> Expenses per Participant	Total <i>Lodging</i> Expenses per Participant	Total <i>Meal</i> Expenses per Participant
<input type="checkbox"/> good faith estimates			
For each Member, Officer, or employee	\$391.56 + \$34.00 travel agent fee	\$622.74	\$350.00
For each accompanying family member	n/a	n/a	n/a

	<i>Other</i> Expenses (dollar amount per item)	Identify Specific Nature of "Other" Expenses (e.g., taxi, parking, registration fee, etc.)
For each Member, Officer, or employee	\$150.00	Airport parking OR cabs to/from home/airport; Buses to/from Boston Logan Airport & MIT; buses to/from the MIT campus to MIT's Lincoln Laboratory in Lexington, MA.
	\$11.00	Bag to carry seminar papers/literature
For each accompanying family member	n/a	n/a

**NOTE: Willful or knowing misrepresentations on this form may be subject to criminal prosecution pursuant to 18 U.S.C. §1001.**

**19. Check one:**

- a. I certify that I am an officer of the organization listed below.  or
- b. N/A – sponsor is an individual or a U.S. institution of higher education.

**20. I certify that I am not a registered federal lobbyist or foreign agent for any sponsor of this trip.**

**21. I certify by my signature that the information contained in this form is true, complete, and correct to the best of my knowledge.**

Signature: 

Name: Professor Barry Posen

Title: Faculty Member, Department of Political Science

Organization: Massachusetts Institute of Technology

Address: 77 Massachusetts Avenue, E40-463, Cambridge, MA 02139

Telephone number: 617-253-8088

Fax number: 617 258-7858

Email Address: Posen@mit.edu

If there are any questions regarding this form please contact the Committee at the following address:

Committee on Ethics

U.S. House of Representatives

1015 Longworth House Office Building

Washington, DC 20515

(202) 225-7103 (phone)

(202) 225-7392 (fax)

Version date 4/2013 by Committee on Ethics

**Addendum to  
House Primary Trip Sponsor Form**

MIT 18<sup>th</sup> Senior Congressional & Executive Branch Seminar  
April 8-10, 2015

**FOOD COSTS:**

Costs for the seminar are higher this year in part because the MIT Faculty Club has been under construction for the last year and will not be open for business again until January 2016 (see the faculty club website for confirmation: <http://web.mit.edu/facultyclub/> and <http://www.metromba.com/2013/10/sloans-iconic-building-undergo-renovations/>).

The Faculty Club is/was the first port of call for virtually every campus department/group running an event, so its closure has meant everyone on campus is struggling to get space elsewhere. Our seminar usually uses the faculty club for at least one lunch and one dinner and the associated cost is much less than going out to a hotel or restaurant. This situation explains why we have had to use more hotels than in previous years to provide meeting facilities and food, which in turn, explains much of the increased costs for this year.

The Wednesday night cocktail reception will be at the MIT Museum. There will be a cash bar. Soft drinks will be provided for free but all congressional & executive branch staff will be required to purchase their own alcoholic beverages. (We will provide drink tickets to MIT faculty/speakers/any non-government employees). This reception IS dinner for the attendees. We are not providing dinner on top, so it includes heavy hors d'oeuvres to eat. If deemed insufficient, attendees will have to purchase their own food after the event.

Thursday lunch will be a simple sandwich/salad/cookies & soft drinks at Lincoln Lab.

Thursday dinner: We chose the Hyatt for the main dinner/speaker event due to the proximity to campus and availability. Like all hotels in the Boston/Cambridge area, the catering is not cheap. As you can see from the enclosed <http://regencycambridgespring.hyattmenus.com/index.asp?HID=2204>

If you click on the dinner options, there are 2 choices - buffet or plated. The cheapest buffet dinner is \$79 per head so we are going with the least expensive of all the dinner options available, the plated chicken dinner, *which is the cheapest item on the menu at \$73.00 per guest*. That includes an appetizer, dessert and coffee but no drinks. Assuming we serve the seminar participants only soft drinks, that will run approx. \$10.00 per head (\$5.00 per soft drink). Then, on top of that, there is a 15% service charge and 9% administrative fee, which will take the cost to approx. \$110 per head. (It's hard to do a large group dinner in DC for much less).

We are doing all we can to reduce the food costs for this seminar down to the minimum possible, but we do have to allow for the industry-standard 'minimum food & beverage' requirements of each venue.

**HOTEL COST:**

We've been running the seminar for 17 years and have always chosen hotels within walking distance of the MIT campus, since not only does it save time but it means we don't have to pay for buses to get people to and from events. The local bus services all have a 3 hour minimum, even if we only use them for 45 minutes to get them from a hotel further out from campus. Proximity to campus is also important since inevitably, some people are never ready when you need them to leave each day. We would have to wait for everyone to board the bus before leaving and that could potentially delay start times due to the heavy Boston/Cambridge traffic and so jeopardize a very finely tuned agenda.

Unfortunately, because of the demand for hotel space near MIT, the hotels are able to command a much higher price. As a reference point, the Marriott is currently booking at \$379.00 per night and the Kendall is now just over \$500 per night. The rate we secured at the Kendal - \$295.00 per night, includes breakfast. (Most group/catered hotel breakfasts cost \$16-20 per head).

As you will see from the enclosed links below, a lot of new businesses have moved into Kendall Square/all around the MIT campus. These companies, many small but many large international corporations like Pfizer & Novartis, have dramatically increased the demand for hotel rooms in an area where no new hotels have been built recently. This increased demand means that the hotels no longer need to offer the great bulk room rates we used to get - right up until our last seminar in 2013.

<http://www.bostonglobe.com/business/2014/10/03/kendall-square-reached-inflection-point-passing-from-tech-biotech-center/B5mJlENwFaNf2zZZcUR4EP/story.html>

<http://www.bostonglobe.com/business/2014/06/28/tale-two-cities-tech-biotech-boom-cambridge/9VcPekVLIyuVlOYsA6r1aJ/story.html>

<http://www.forbes.com/sites/petercohan/2013/01/02/how-mits-kendall-square-attracted-2-billion-and-so-can-you/>

<http://www.bostonglobe.com/business/2012/10/24/cambridge-tries-hold-onto-start-ups/1pHg9zgomKtFtdxTLcbzZP/story.html>

**PLUS ....an article on how Boston's hotel market is booming:**

<http://www.bizjournals.com/boston/print-edition/2015/02/27/focus-room-for-growth-for-greater-bostons-hotel.html>



Charles W. Dent, Pennsylvania  
*Chairman*  
Linda T. Sánchez, California  
*Ranking Member*



Thomas A. Rust  
*Staff Director and Chief Counsel*

Joanne White  
*Administrative Staff Director*

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Kenny Marchant, Texas

Clifford C. Stoddard, Jr.  
*Counsel to the Chairman*

Michael E. Capuano, Massachusetts  
Yvette D. Clarke, New York  
Ted Deutch, Florida  
John B. Larson, Connecticut

Daniel J. Taylor  
*Counsel to the Ranking Member*

## U.S. House of Representatives

1015 Longworth House Office Building  
Washington, D.C. 20515-6328  
Telephone: (202) 225-7103  
Facsimile: (202) 225-7392

ONE HUNDRED FOURTEENTH CONGRESS

### COMMITTEE ON ETHICS

March 26, 2015

Mr. Ryan Huff  
Office of the Honorable Erik Paulsen  
127 Cannon House Office Building  
Washington, DC 20515

Dear Mr. Huff:

Pursuant to House Rule 25, clause 5(d)(2), the Committee on Ethics hereby approves your proposed trip to Cambridge, Massachusetts, scheduled for April 8 to 10, 2015, sponsored by Massachusetts Institute of Technology and the Frankel Foundation.

You must complete an Employee Post-Travel Disclosure Form (which your employing Member must also sign) and file it, together with a Sponsor Post-Travel Disclosure Form completed by the trip sponsor, with the Clerk of the House within 15 days after your return from travel. As part of that filing, you are also required to attach a copy of this letter and both the Traveler and Primary Trip Sponsor Forms (including attachments) you previously submitted to the Committee in seeking pre-approval for this trip. If you are required to file an annual Financial Disclosure Statement, you must also report all travel expenses totaling more than \$375 from a single source on the "Travel" schedule of your annual Financial Disclosure Statement covering this calendar year. Finally, Travel Regulation § 404(d) also requires you to keep a copy of all request forms and supporting information provided to the Committee for three subsequent Congresses from the date of travel.

If you have any further questions, please contact the Committee's Office of Advice and Education at extension 5-7103.

Sincerely,

Charles W. Dent  
Chairman

Linda T. Sánchez  
Ranking Member

CWD/LTS:re

**AGENDA**

18<sup>th</sup> MIT Senior Congressional and Executive Office Branch Seminar

**Renewal or Retrenchment: US Grand Strategy in a Volatile World**

**April 8-10, 2015**

All Sessions on Wednesday to be held at Royal Sonesta Hotel, Cambridge  
40 Edwin Land Boulevard, Cambridge, MA

<b><u>Wednesday, April 8:</u></b>	
8:30 am: 10:00 am:	US Air Flight 2169 from Washington Reagan Airport Arrive Boston Logan Airport
11:30 am:	Take bus to Sonesta Hotel (via Kendall Hotel to drop luggage off).  Registration
12 Noon – 2:00 pm:	Luncheon with Keynote Speaker: Karl Eikenberry, William J. Perry Fellow in International Security at the Center for International Security and Cooperation, Stanford University, and former US Ambassador to Afghanistan
2:15–3:45 pm:	<b>Panel I GRAND STRATEGY</b>  Chair: Richard Samuels, <i>Ford International Professor of Political Science and Director of the Center for International Studies, MIT</i>  <b>Restraint: What would Retrenchment Look Like?</b> Barry R. Posen, <i>Ford International Professor of Political Science and Director of the MIT Security Studies Program</i>  <b>Leadership: What would reform Look Like?</b> Stephen Van Evera, <i>Ford International Professor of Political Science, MIT</i>  <b>The Record: The role of "grand strategy" in the U.S.</b> Francis J. Gavin, <i>Frank Stanton Chair in Nuclear Security Policy Studies and Professor of Political Science, MIT</i>
3:45 - 4:00 pm:	Break

4:00 – 5:30 pm:	<p><b>Panel II</b>  <b>INTERNATIONAL SECURITY IN ASIA: NEW GREAT POWERS &amp; OLD ALLIES</b></p> <p>Chair: Owen Cote, <i>Associate Director, MIT Security Studies Program</i></p> <p>China: M. Taylor Fravel, <i>Associate Professor of Political Science,</i></p> <p>India: Vipin Narang, <i>Assistant Professor of Political Science, MIT</i></p> <p>Japan: Richard Samuels, <i>Director, Center for International Studies, MIT</i></p>
7:00 – 9:00 pm:	Cocktail Reception at The MIT Museum

<b>Thursday, April 9:</b>	
7:00 – 8:30 am:	Breakfast at The Kendall Hotel
8:45 - 9:45 am:	Travel to Lincoln Laboratory, 244 Wood Street, Lexington, MA
10:00 am – 12:45 pm:	Lab Overview and Tours
1:00 – 2:00 pm	Working Lunch
2:00 – 3:00 pm	Travel to MIT Campus - KOCH INSTITUTE
3:15 – 5:00 pm:	<p><b>Panel III:</b>  <b>EUROPE &amp; THE RENAISSANCE OF RUSSIAN POWER</b></p> <p>Chair: Barry R. Posen, <i>Director, MIT Security Studies Program</i></p> <p>Russia: Carol Saivetz, <i>Research Affiliate, MIT Security Studies Program</i></p> <p>EU/NATO: Jolyon Howorth, <i>Jean Monnet Professor of European Politics and Emeritus Professor of European Studies at the University of Bath (UK). Visiting Professor of Political Science at Yale since 2002.</i></p> <p>Germany: Constanze Stelzenmüller, <i>Robert Bosch Senior Fellow, Center on the United States and Europe at the Brookings Institute</i></p>
6:30 – 9:15 pm:	<p><b>Reception and Formal Dinner, Hyatt Regency Cambridge</b></p> <p>Dinner Speaker: Kathleen Hicks, <i>Senior Vice President and Director, International Security Program at the Center for Strategic &amp; International Studies.</i></p>

<b>Friday, April 10:</b>	<b>All Friday sessions to be held in Pye Conference Room, Security Studies Program</b>
7:00 – 8:45 am:	Breakfast at The Kendall Hotel/Check out Walk to Pye Conference Room, MIT Building E40-496
9:15 – 11:00 am:	<b>Panel IV: New Technology and Changing Dimensions of Military Power</b>  Chair: Harvey Sapolsky, <i>Professor of Public Policy and Organization, Emeritus, and former Director of the MIT Security Studies Program</i>  <b>Command of the Sea</b> : Owen Cote, <i>Associate Director, MIT Security Studies Program</i>  <b>The Cyber Domain</b> : Jon Lindsay, <i>Assistant Research Scientist, University of California Institute on Global Conflict and Cooperation</i>  <b>Air Power</b> : Phil Haun, <i>Professor of Aerospace Studies (adjunct) and Commander of Air Force ROTC Detachment 009 at Yale University</i>
11:00 – 11:15 am:	Break
11:15 – 12:45 pm:	<b>Panel V:</b>  <b>The Greater Middle East</b> Chair-Stephen Van Evera, <i>Ford International Professor of Political Science, MIT</i>  <b>Domestic Instability</b> : Fotini Christia, <i>Associate Professor of Political Science, MIT</i>  <b>Transnational Ideology</b> : Richard Nielsen, <i>Assistant Professor of Political Science, MIT</i>  <b>Organizational Dynamics</b> : Peter Krause, <i>Assistant Professor of Political Science, Boston College</i>  <b>Iran's Regional Policy</b> : Jim Walsh, <i>Research Associate, MIT Security Studies Program</i>
1:00 pm:	Box Lunch/Close
2:30 pm:	Travel from Kendall Hotel to Airport
4:00 pm:	Depart Boston Logan Airport, US Air Flight 2119
5:28 pm:	Arrive Washington, Reagan National Airport

**NB: All invitees have been invited to attend the seminar because we understand their job/portfolio is of particular relevance to the seminar topic.**

**LIST OF HOUSE INVITEES TO THE MIT 2015 SENIOR CONGRESSIONAL & EXECUTIVE BRANCH STAFF SEMINAR, April**

1st Name	Last Name	Title	Office		Address
Todd	Adams	Legislative Director	Rep. Langevin	109	Cannon House Office Building
Aaron	Allen	Legislative Assistant	Rep. Juan Vargas	1605	Longworth House Office Building
Eric	Arnidon	Chief of Staff	Rep. Zeldin	1517	Longworth House Office Building
Taylor	Andraea	Military LA	Rep. Wilson	2229	Rayburn House Office Building
Chris	Austin	Chief of Staff	Rep. Garamendi	2438	Rayburn House Office Building
David	Bagby	Legislative Director	Rep. Grayson	303	Cannon House Office Building
Joel	Bailey	Legislative Director	Rep. Ashford	107	Cannon House Office Building
Yuri	Beckelman	Deputy Chief of Staff	Rep. Mark Takano	1507	Longworth House Office Building
Nathan	Bennett	Legislative Director	Rep. Carson	2453	Rayburn House Office Building
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Jonathon	Bray	Chief of Staff	Rep. Frankel	1037	Longworth House Office Building
Mark	Brebberman	Legislative Director	Rep. Clawson	228	Cannon House Office Building
Rebecca	Brown	Legislative Director	Rep. DeSantis	308	Cannon House Office Building
Eric	Burgeson	Chief of Staff	Rep. Shuster	2268	Rayburn House Office Building
Emily	Burns	Legislative Director	Rep. Garamendi	2438	Rayburn House Office Building
Joseph	Bushong	Legislative Director	Rep. Quigley	2458	Rayburn House Office Building
Jaelyn	Cahan	Counsel	Rep. Stephen Lynch	2369	Rayburn House Office Building
Larry	Calhoun	Legislative Director	Rep. Yoho	511	Cannon House Office Building
Dustin	Carmack	Chief of Staff	Rep. DeSantis	308	Cannon House Office Building
Pat	Cauley	Chief of Staff	Rep. Clawson	228	Cannon House Office Building
Micah	Chambers	Legislative Director	Rep. Zinke	113	Cannon House Office Building
Patrick	Chapman	Defense Fellow	Rep. Joe Courtney	2348	Rayburn House Office Building
James	Cho	Deputy Chief of Staff	Rep. Frankel	1037	Longworth House Office Building
Jonathan	Clifford	Military LA	Rep. Lobliondo	2427	Rayburn House Office Building
Joshua	Cohen	Military LA	Rep. Frankel	1037	Longworth House Office Building
Benjamin	Cole	Senior Advisor	Rep. Aaron Schock	2464	Rayburn House Office Building
Lisa	Collins	Legislative Director	Rep. Wenstrup	1318	Longworth House Office Building
Josh	Connolly	Acting Chief of Staff/Leg. Director	Rep. Speier	2465	Rayburn House Office Building
Becky	Cornell	Legislative Director	Rep. Aguilar	1223	Longworth House Office Building
Piper	Crowell	Legislative Director	Rep. Huffman	2256	Rayburn House Office Building
Bobby	Cornett	Legislative Director	Rep. Franks	2435	Rayburn House Office Building

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Joe	DeVooght	Deputy Chief of Staff	Rep. Pete Visclosky	2256	Rayburn House Office Building
Baker	Elmore	Legislative Director	Rep. Wilson	2229	Rayburn House Office Building
Cachavious	English	Legislative Director	Rep. Sewell	1133	Longworth House Office Building
Arthur	Estopian	Chief of Staff	Ros-Lehtinen	2206	Rayburn House Office Building
Greg	Facchiano	Chief of Staff	Rep. Heck	132	Cannon House Office Building
Eric	Fins	Legislative Assistant	Rep. Joe Kennedy	1218	Longworth House Office Building
Michael	Fleischman	Legislative Director	Rep. Meng	1317	Longworth House Office Building
Ben	Freeman	Legislative Assistant	Rep. Jerrold Nadler	2110	Rayburn House Office Building
Pete	Giambastiani	Chief of Staff	Rep. Tom Rooney	2160	Rayburn House Office Building
Michael	Gleeson	Legislative Assistant	Rep. Jim McDermott	1035	Longworth House Office Building
Scott	Goldstein	Legislative Director	Rep. Hank Johnson	2240	Rayburn House Office Building
Jenny	Gorski	Chief of Staff	Rep. Trott	1722	Longworth House Office Building
Matthew	Goulding	Foreign Policy LA	Rep. Issa	2269	Rayburn House Office Building
Morley	Greene	Military LA	Rep. Turner	2239	Rayburn House Office Building
David	Grossman	Military LA	Rep. Higgins	2459	Rayburn House Office Building
Jane	Hamilton	Chief of Staff	Rep. Veasey	414	Cannon House Office Building
Elizabeth	Hang	Foreign Policy LA	Rep. Cicilline	2244	Rayburn House Office Building
Derek	Harley	Chief of Staff	Rep. Wenstrup	1318	Longworth House Office Building
Mary Annie	Harper	Chief of Staff	Rep. Loblondo	2427	Rayburn House Office Building
Cookab	Hashemi	Chief of Staff	Rep. Speier	2465	Rayburn House Office Building
Lindsey	Herbel	Legislative Counsel	Rep. Keith Ellison	2244	Rayburn House Office Building
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Scott	Hinkle	Legislative Director	Rep. Juan Vargas	1605	Longworth House Office Building
Juan	Hinojosa	Chief of Staff	Rep. Quigley	2458	Rayburn House Office Building
Matthew	Hodge	Legislative Director	Rep. Austin Scott	2417	Rayburn House Office Building
Scott	Hommel	Chief of Staff	Rep. Zinke	113	Cannon House Office Building
Adam	Howard	Chief of Staff	Rep. Turner	2239	Rayburn House Office Building
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Roger	Jackson, Jr.	Chief of Staff	Rep. Chaka Fattah	2301	Rayburn House Office Building
James	Jarosz	Military LA	Rep. Tammy Duckworth	104	Cannon House Office Building
Justin	Johnson	Foreign Policy LA	Rep. Lamborn	2402	Rayburn House Office Building
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Sean	Joyce	Legislative Director	Rep. Shuster	2268	Rayburn House Office Building
Peter	Karafotas	Chief of Staff	Rep. Cicilline	2244	Rayburn House Office Building

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Harrison	Lewis	Legislative Director	Rep. Nugent	1727	Longworth House Office Building
Reed	Linsk	Legislative Director	Rep. Hunter	2429	Rayburn House Office Building
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Adam	Magary	Chief of Staff	Rep. Lamborn	2402	Rayburn House Office Building
Michael	Maitland	Chief of Staff	Rep. Norcross	1531	Longworth House Office Building
Meagan	McCanna	Legislative Director	Rep. Kline	2439	Rayburn House Office Building
Matthew	McGinn	Military LA	Rep. Cicilline	2244	Rayburn House Office Building
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Chara	McMichael	Chief of Staff	Rep. Randy K. Weber	510	Cannon House Office Building
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Boris	Medzhbovsky	Chief of Staff	Rep. Aguilar	1223	Longworth House Office Building
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Christopher	Morris	Military LA	Rep. Hunter	2429	Rayburn House Office Building
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Lisa Quigley	Chief of Staff	Rep. Cooper	1536	Longworth House Office Building
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Kim Rudolph	Chief of Staff	Rep. Carson	2453	Rayburn House Office Building
Matthew Russell	Legislative Director	Rep. Mike Conway	2430	Rayburn House Office Building
Joshua Salpeter	Military LA	Ros-Lehtinen	2206	Rayburn House Office Building
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Brian Steed	Chief of Staff	Rep. Chris Stewart	323	Cannon House Office Building
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Gabe Surratt	Military LA	Rep. Cooper	1536	Longworth House Office Building
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Shashrina Thomas	Chief of Staff	Rep. Sewell	1133	Longworth House Office Building
James Thomas	Legislative Director	Rep. Lamborn	2402	Rayburn House Office Building
Ben Thomas	Foreign Policy LA	Rep. Castro	212	Cannon House Office Building
Jamila Thompson	Legislative Director	Rep. John Lewis	343	Cannon House Office Building
Sarah Trister	Legislative Director	Rep. Cicilline	2244	Rayburn House Office Building
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Stanley	White	Chief of Staff	Rep. Robert A. Brady	102	Cannon House Office Building
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